

Dr. N.G.P. ARTS AND SCIENCE COLLEGE

(An Autonomous Institution, Affiliated to Bharathiar University, Coimbatore)

Approved by Government of Tamil Nadu and Accredited by NAAC with 'A++' Grade (3rd Cycle-3.64 CGPA)

Dr. N.G.P. - KalapattiRoad, Coimbatore-641048, Tamil Nadu, India

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REGULATIONS 2025-26 for Post Graduate Programme

(Outcome Based Education model with Choice Based Credit System)
M.Com CS Degree

(For the students admitted during the academic year 2025-26 and onwards)

Programme: M.Com CS

Eligibility:

A pass in any one of the following Degree Programme of BCS/B.Com (CS)/B.Com/BBM/B.C.S (CA)/B.Com (CS) (CA) shall be given preference, as per the norms set by the Government of Tami Nadu or an Examination accepted as equivalent thereto by the Academic Council, subject to such conditions as may be prescribed thereto are permitted to appear and qualify for the Master of Commerce with Corporate Secretaryship Degree Examination of this College after a Programme of study of two Academic Years.

Programme Educational Objectives:

The Curriculum is designed to attain the following learning goals which students shall accomplish by the time of Post-Graduation:

- 1. To produce competent Company Secretaries through appropriate teaching programmes.
- 2. To provide right skills, attitudes and values among the students by imparting training in reputed Companies / Corporate.
- 3. To make students competent in taking up wide range of responsible positions in the Secretarial, Legal, Finance, Accounts, Personnel and Administrative departments.
- 4. To impart the most current knowledge and skills for the individuals to get them placed at middle level professionals in the corporate sector.
- 5. To make the students to prepare for the Company Secretaryship Programme.

PROGRAMME OUTCOMES:

On the successful completion of the program, the following are the expected outcomes.

PO Number	PO Statement						
PO1	To produce competent professionals like Company secretaries, Chartered Accountants, Cost and Management Accountants through appropriate teaching programmes.						
PO2	To provide right skills, attitudes and values by imparting training in reputed Companies / Corporate.						
PO3	To understand the law and best practices in key function matters and to apply them in Secretaryship functions and ensure corporate compliance.						
PO4	To develop the skills of research, analyzing, evaluating problems and taking business decisions.						
PO5	To acquire knowledge to nurture in intellectual, interpersonal and societal skills.						

PG Credit Distribution:

Part	Subjects	No. of Papers	Credit	Semester No.
	Core	15	13 x 04 = 52 58	I – IV
		12	02 x 03 = 06	
	Core Practical	02	$02 \times 02 = 04$	I & III
III	Elective	04	04 x 04 = 16	I - IV
	EDC	01	01 x 04 = 04	П
	Industrial Training	01	01 x 02 = 02	III
	Project Work	01	01 x 08 = 08	IV
	TOTAL CREDITS	AND SO	92	= =

PG CURRICULUM M.COM (CS) AY 2025-26

Course Code	Course Category	Course Name	L	Т	P	Activities and a second second	uction ours	Exam	Max Marks			Credits
	Category					Week	Total	(h)	CIA	ESE	Total	
First Semes	ter	8										
25CRP1CA	Core - I	Advanced Company Law and Practice	6	-	-	6	72	3	25	75	100	4
25CRP1CB	Core - II	Advanced Corporate Accounting	5	1	-	6	72	3	25	75	100	4
25CRP1CC	Core -III	Corporate Governance	5	-	1	5	60	3	25	75	100	4
25IBP1CA	Core -IV	Strategic Human Resource Management	5			5	60	3	25	75	100	4
25CRP1CP	Core Practical - I	Financial Modeling in Advanced Excel			4	4	48	3	40	60	100	2
25CRP1DA		Environmental Laws	U				A CONTRACTOR OF THE CONTRACTOR					
25CRP1DB	DSE -I	Intellectual Property Rights	4	90	-	4	48	3	25	75	100	4
25CMP1DB	e	Financial Markets and Services	Trivia	e la comi	VE JOHN P			5		Ä	2	
5	Tota	ıl	25	1	4	30	360		12	(e	600	22

Course Code	Course	Course Name	L	Т	P	Instru Hot		Exam	N	Iax Ma	arks	Credits	
Course Code	Category			- 3	524	Week	Total	(h)	CIA	ESE	Total	otal	
Second Semes	ster							Y	ш				
25CRP2CA	Core - V	General Law and Practice	5	-	-	5	60	3	25	75	100	3	
25CRP2CB	Core -VI	Secretarial and Management Audit	5	_	-	5	60	3	25	75	100	3	
25COP2CA	Core -VII	Direct Tax	5	1	ï	6	72	3	25	75	100	4	
25CMP2CA	Core -VIII	Business Finance	5	-	-	5	60	3	25	75	100	4	
25DAP2EA	EDC	Business Analytics	5	-	-	5	60	3	25	75	100	4	
25CRP2DA		Economic and Other Legislation	NO NA	S/									
25CRP2DB	DSE - II	Corporate Compliance Management and Due Diligence	4	2 13 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		4	48	3	25	75	100	4	
25CMP2DB		Banking Services			1								
= 27	Total		29	1	-	30	360			×	600	22	

Course Code	Course Category	Course Name	L	Т	P		uction Iours	Exam	•	Max M	Iarks	Credits
	Circgory					Week	Total	(h)	CIA	CIA ESE		
Third Semes	ter									J	-	K
25COP3CA	Core - IX	Business Research Methods	5	3	-	5	60	3	25	75	100	4
25CRP3CA	Core - X	Industrial and Labour Legislation	4	1	-	4	48	3	25	75	100	4
25CRP3CB	Core - XI	Forensic Audit	4		· · ·	4	48	3	25	75	100	4
25CRP3CC	Core -XII	Corporate Funding and Listing to Stock Exchanges	4	1		4	48	3	25	75	100	4
25CRP3CD	Core - XIII	Indirect Tax	5			5	60	3	25	75	100	4
25CRP3CT	Core- XIV	Internship and Viva Voce					1	3	40	60	100	2
25COP3CP	Core Practical - II	Statistical Tools for Research		See To	4	4	48	3	40	60	100	2
25CRP3DA		Corporate Restructuring Law and Practice	Angel	Tell varieties	and all all and						9	
25CRP3DB	DSE -III	Corporate Social Responsibility	4	э.ш	-	4	48	3	25	75	100	4
25CMP3DB	8 4	Financial Derivatives	*	E)		= =	*				20	
e e	Total	l	26	-	4	30	360		<u>.</u>		800	28

Course Code	Course	Course Name	L	Т	P	Instru Ho		Exam		Marks	Credits	
Course Code	Category	Course	=		-	Week	Total	(h)	CIA	ESE	Total	
Fourth Seme	ester		'									
25CRP4CA	Core-XV	Cost and Management Accounting	6	1	-	6	72	3	25	75	100	4
25COP4CA	Core-XVI	Security Analysis and Portfolio Management	4	1	-	4	48	3	25	75	- 100	4
25CRP4CV	Core-XVII	Project and Viva Voce		-	16	16	192	3	80	120	200	8
25CRP4DA		Insolvency Law and Practice	450/100012	TOTAL STREET								* e
25CRP4DB	DSE -IV	Drafting, Pleadings and Appearances	4	5 (1 <i>h</i>)		4	48	3	25	75	100	4
25CMP4DB		Fintech Services										
=	Total	18/18/	14	- 10 miles	16	30	360			W. =	500	20
	Grand To	tal	d n	en eng manane ma manane manane manane	se	97					2500	92

DISCIPLINE SPECIFIC ELECTIVE

Students shall select the desired course of their choice in the listed elective course during Semesters I -IV

Semester I (Elective I)

S. No.	Course Code	Name of the Course						
1	25CRP1DA	Environmental Laws						
2	25CRP1DB	Intellectual Property Rights	-					
3	25CMP1DB	Financial Markets and Services						

Semester II (Elective II)

S. No.	Course Code	Name of the Course
1	25CRP2DA	Economic and Other Legislation
2	25CRP2DB	Corporate Compliance Management and Due Diligence
3	25CMP2DB	Banking Services

Semester III (Elective III)

S. No.	Course Code	Name of the Course
1	25CRP3DA	Corporate Restructuring Law and Practice
2	25CRP3DB	Corporate Social Responsibility
3	25CMP3DB	Financial Derivatives

Semester IV (Elective III)

S. No.	Course Code	Name of the Course
1	25CRP4DA	Insolvency Law and Practice
2	25CRP4DB	Drafting, Pleadings and Appearances
3	25CMP4DB	Fintech Services

EXTRA CREDIT COURSES

The following are the courses offered under self-study to earn extra credits:

Semester III

S. No.	Course Code	Course Name
1	25CRPSSA	Marketing Communication
2	25CRPSSB	Organizational Design, Development and Change



	CORE:	Semester – I ADVANCED COMPANY LAW AN	ND PRACT	ICE			#I
Semester	Course Code	Course Name	Category	L	Т	P	Credits
I	25CRP1CA	ADVANCED COMPANY LAW AND PRACTICE	CORE	72	-	-	4

	This course has been designed for students to learn and understand
Preamble	 This course has been designed for students to learn and understand the regulatory framework of companies.
	 the provisions of the Companies Act, 2013 its schedules, rules, notifications, circulars, clarifications there under including case laws.
Prerequisite	Basic knowledge of Company Law

CO Number	Course Outcomes (COs) Statement	Bloom's Taxonomy Knowledge Level
CO1	Illustrate the Nature and Forms of Business Enterprise and the concept of Corporate personality	КЗ
CO2	Classify Kinds of companies, Documents involved in Incorporation and alteration of AOA and MOA	КЗ
CO3	Contrast the concept of capital and financing of companies	K4
CO4	Arrange the provisions relating to meetings, resolution and Company Management	K5
CO5	Analyze the provisions relating to acceptance of deposits, Investment, Guarantee and providing security	. K4

Cos/POs	PO1	PO2	PO3	PO4	PO5
CO1		√			✓
CO2	· ·	·	✓		✓
CO3	✓	✓	. 🗸	√	· /
CO4	✓	1		√ .	
CO5	✓	<i>'</i>			./

25CRP1CA

CORE: ADVANCED COMPANY LAW AND PRACTICE

Unit	Content	Hrs	Resources
I	Introduction Company as a business medium – Business Enterprise -Nature and forms - Types - Nature and functions of companies - Concept of corporate personality and nature of Corporate Company as a person, resident, citizen. Case study: Corporate Personalities.	14	Text Book
II	Incorporation and its Consequences Formation of a company - Types of companies - Memorandum of Association - Content - Alteration-Articles of Association - Promoters - Meaning, Importance, position, duties and liabilities - Corporate transactions - Pre-incorporation contracts - Doctrine of ultra-vires and common seal - Protection of persons dealing with a company - Doctrine of constructive notice - Doctrine of indoor management and lifting of corporate veil. Case study: Promotion and Lifting of Corporate Veil.	14	Reference Book
III	Financial Structure and Membership Concept of capital and financing of companies - Types of shares - Equity with differential rights - Issue of shares - Employee stock option scheme - Private placement - Share capital - Alteration of share capital - Prospectus - Types of prospectus - Abridged prospectus - Statement in lieu of prospectus - Misrepresentations and penalties - Debt capital - Types - New developments in Debenture trust deed and trustees - Conversion - Redemption - Creation of Charges - Share Certificates and Share Warrants - Membership -Rights and Privileges of members - Transfer and transmission of securities in physical and depository modes - Case studies relating to issue and misrepresentation of Prospectus. Case study: Transfer and transmission of securities in physical and depository mode.	15	Text Book
IV	Management and Control of Companies Directors - Managing and whole-time Directors - Appointment/ Re-appointment - Qualifications - Disqualifications - Remuneration - Vacation of office - Retirement - Resignation and Removal - Powers - Duties - Role - Company Secretary - Appointment - Re-appointment - Powers and Duties - Meetings of Directors and committees - Minutes and Evidence - Kinds of meetings and resolution - Procedure to convene general and other meetings - Role of chairman - Powers - Division of powers between Board and General Meetings - Acts by Directors - Monitoring and Management. Case study: Directors, their Appointment/Re-appointment and vacation of office.	15	Reference Book

	Borrowing powers and Deposits		_
V	Borrowing powers and Deposits - Invitation, acceptance, renewal, repayment, default and remedies - Law relating to Investments and giving Guarantees and providing security - Deposits - Investments - E-Governance under Companies Act. Case study: Borrowing powers of Directors.	14	Text Book
	Total	72	

Note: Case Studies related to the above topics to be discussed. Examined externally. (Section D: Compulsory question for case studies.)

1.	Kapoor.N.D, 2019, "Elements of Company Law", 31st Edition, Sultan Chand & Sons, New Delhi
2.	Gogna.P.P.S, 2016, "A Textbook of Company Law", 11thEdition, Sultan Chand & Sons, New Delhi.
1.	Kapoor.G. K. & Sanjai Dhamija, 2022, "Company law and practice-A comprehensive text book Companies Act 2013", 24th Edition, Taxman's Publication, New Delhi
2.	Ravi Puliani & Mahesh Puliani, 2019, "Companies Act, 2013" (As amended by the Companies Amendment Second Ordinance Act 2019), 32nd Edition, Jain Book agency, New Delhi
3.	Ghosh.P. K, 2017, "Company Law and Practice - Part I", 4th Edition, Sultan Chand & Sons, New Delhi.
4.	Bahi.J.C, 2016, "Secretarial Practice in India practices", N.M. Tripathi (P) Ltd, Chennai.
	 1. 2. 3.

1 1 1	1. Journal of Corporate Law Studies Taylor & Francis Online
Journal and	(tandfonline.com)
Magazines	2. Formation and Incorporation of a Company under Companies Act 2013
	<u>- Law Times Journal</u>
	1. https://www.icsi.edu/media/website/ACLP_FullPDF.pdf
E-Resources	2. https://www.sultanchandandsons.com/Images/BookImages/EBoo
and Website	k/243_ISBN9789351611677.pdf
and Website	3. Download Company law Book - B.Com Study Material
	(examupdates.in)

Learning Method	Chalk Discuss	Talk	Method,	Assignment,	Seminar,	PPT	and	Article

Focus of the Course	Company laws and Management, Skill development
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	CORE	Semester – I E: ADVANCED CORPORATE AG	CCOUNTIN	IG		V	
Semester	Course Code	Course Name	Category	L	Т	P	Credits
I	25CRP1CB	ADVANCED CORPORATE ACCOUNTING	CORE	60	12	1	4

	This course has been designed for students to learn and understand
Preamble	 Concepts, principles and practices of company accounts in accordance with statutory requirements. The financial statements of Joint Stock Companies, Banking and Insurance companies The emerging Accounting Practices
Prerequisite	Fundamental knowledge of financial and Corporate accounting

Course O	utcomes (Cos)			
CO Number	Course Outcomes (COs) Statement	Bloom's Taxonomy Knowledge Leve		
CO1	Extend the principles, concepts and provisions relating to amalgamation of companies	K3		
CO2	Illustrate the Accounting concepts of holding and subsidiary companies	K3		
CO3	Analyze insurance and banking company accounts with due regard to the requirements	K4		
CO4	Summarize the final accounts of companies	K5		
CO5	Categorize the concept of consolidated inflation accounting statement.	K5		

		tcomes:			
Cos/POs	PO1	PO2	PO3	PO4	PO5
CO1		· ✓			✓
CO2	✓	✓	✓	The second	√
CO3	✓	✓	✓	✓	✓
CO4	✓	✓		✓	
CO5	✓	1			✓

25CRP1CB | CORE: ADVANCED CORPORATE ACCOUNTING

Syllabus

Unit	Content	Hrs	Resources
Ι	Amalgamation, Absorption and Reconstruction Amalgamation and Absorption - Calculation of Purchase Consideration under various methods - Realization of Assets and Liabilities - Methods of accounting for Amalgamation - Reconstruction - Internal Reconstruction - Reduction of share capital - External Reconstruction - Inter-company holdings.	14	Reference Book
II	Case study: External Reconstruction. Consolidated Balance Sheet as Per AS 21 Consolidated Balance Sheet as per AS 21 in the books of holding companies - Calculation of Goodwill - Capital Reserve - Minority Interest - Unrealized Profit - Capital and	15	Text Book
	Revenue Profits - Mutual Owings - Bonus Share and Treatment of Dividend - Inter Company Owings. Case study: Holding companies.	¥	
III	Accounts of Banking and Insurance Companies Accounts of Banking Companies - Final accounts and Balance Sheet. Accounts of Insurance Companies - Final Accounts and Balance sheet of Life Insurance and General Insurance Businesses. Case study: Banking Companies.	15	Reference Book
IV	Final Accounts of Companies Preparation and Presentation of Final accounts of Companies - Form and Contents of Balance sheet and profit and loss account - Managerial remuneration. Case study: Final Accounts of Companies.	14	Text Book
V	Inflation and Emerging Accounting Practices Inflation Accounting - CPP - CCA - COSA - MWCA - Gearing method - Hybrid method - Summaries of International Accounting Standards (IAS) 1, 2, 7, and 8 - Introduction to IFRS. Case study: IFRS.	14	Text Book
	Total	72	

Note: Distribution of Marks Problems 80% and Theory 20%.

Case Studies related to the above topics to be discussed. Examined externally. (Section D: Compulsory question for case studies.)

Text book	1.	Maheswari. S. N and Suneel. K. Maheshwari, 2020, "Corporate Accounting", 5th Edition, Vikas Publishing House, New Delhi.
	2.	Wilson. M, 2020, "Advanced Corporate Accounting" [Revised Edition], Scitech Publications India Pvt Ltd, Chennai.
Reference Books	1.	Shukla. M .C, Grewal. T. S and Gupta. S. C, 2021, "Advanced Accounts",18th Edition, Volume II, S. Chand and Company Ltd., New Delhi.
	2.	Gupta R. L. and Radhasamy, 2020,"Advanced Accountancy", Volume I and II, Sultan Chand and Sons, New Delhi.
= "	3.	Jain. S. P. and Narang. K. L, 2020, "Advanced Accountancy", Volume I and II, Kalyani Publishers, New Delhi.
. 1	4.	Reddy T.S. and Murthy. A, 2020, "Corporate Accounting", Margham Publications, Chennai.

Journal and Magazines	 Journal of Accounting and Finance, Volume 24, No 1, 2024 Journal of Corporate Accounting and Finance, Accounting Today Magazine - 2024
E-Resources and Website	 https://www.accountingtoday.com/magazine/accounting-today-april-2024 https://onlinelibrary.wiley.com/doi/full/10.1002/jcaf.22710 https://onlinelibrary.wiley.com/doi/full/10.1002/jcaf.22371 http://www3.interscience.wiley.com/journal/60500170/home

Learning	Chalk	and	Talk	Method,	Assignment,	Seminar,	PPT	and	Article
Method	Discuss	sion				P _ 2 _	£		=

Focus of the	Enterprised development Child development and employability
Course	Entrepreneurial development, Skill development and employability.

		Semester – I CORE: CORPORATE GOVERN	ANCE		Đ		
Semester	Course Code	Course Name	Category	L	Т	P	Credits
I	25CRP1CC	CORPORATE GOVERNANCE	CORE	60	~	1	4

	This course has been designed for students to learn and understand
Preamble	 Corporate Governance Concepts and Whistle blower policy Regulatory Framework of Corporate Governance in India
" n '	various forum of Corporate Governance and Annual Report.
Prerequisite	Basic understanding of company law

Course O	utcomes (Cos)	
CO Number	Course Outcomes (COs) Statement	Bloom's Taxonomy Knowledge Level
CO1	Apply the code of corporate governance in any business concern	К3
CO2	Evaluate the Corporate Governance Structure in business enterprise	K5
CO3	Understand Regulatory Framework of Corporate Governance in Indian companies.	КЗ
CO4	Identify the Corporate Governance Forums in India and International Perspective	КЗ
CO5	Dissect Annual Report and E – Governance of a business concern	K3

Cos/POs	PO1	PO2	PO3	PO4	PO5
CO1	✓	✓	✓	✓	✓
CO2	√	✓	*	√	✓
CO3	✓	✓	✓	✓	
CO4	✓	✓	✓		✓
CO5	✓	/	✓	· /	/

25CRP1CC

CORE: CORPORATE GOVERNANCE

Syllabus

Unit	Content	Hrs	Resources
Ι	Introduction to Corporate Governance Corporate Governance – Concept – Need and Scope – Consequences of poor Corporate Governance –Evolution and Development – Principles of Corporate Governance – Whistle blower policy – Types of whistle blower – Management structure for Corporate Governance – Corporate Governance Issues and Challenges. Case study: Corporate Governance Structure.	12	Text Book
II	Structure and Composition of Board Board Composition – Role and Responsibilities of Board – Boards Charter – Meetings and its Process – Board Committees and their functions: Audit Committee, Legal Compliance Committee and Stakeholders Relationship Committee – Appraisal of Board performance – Transparency and Disclosure – Internal control system and Risk Management. Case study: Composition of Board	12	Text Book & E -Resource
III	Regulatory Framework of Corporate Governance in India Corporate Governance in Indian Companies – (Clause 49 of Listing Agreement) – Beneficiaries of Corporate Governance – Shareholders activism – Investors protection – Shareholders Rights – Role of institutional Investors – Corporate Social Responsibilities and Good Corporate Citizenship. Case study: Listing Agreement	12	Reference Book
IV	Corporate Governance Forums Various Corporate Governance Forums – Common Wealth Association for Corporate Governance (CACG) – National Foundation for Corporate Governance (NFCG) – Legislative framework of Corporate Governance in India – International Perspective. Case study: National Foundation for Corporate Governance.	12	You tube
V	Annual Report Contents of annual report - Corporate governance report - Audit committee - Nomination and remuneration - Stakeholders grievance committee - Review of audit report - E - Governance - Trends in E-Governance. Case study: Annual report	12	E- Resource
	Total	60	

Note: Case Studies related to the above topics to be discussed. Examined externally. (Section D: Compulsory question for case studies.)

Text book	1.	Bansal C L, "Corporate Governance", 2014, Anurag Jain for Excel Books, Delhi.
	2.	Devarajan. M, 2018, "Corporate Governance", Narain Publications.
Reference Books	1.	Sanjiv Agarwal, 2014, "Corporate Governance: Concept & Dimensions", Snow white Publications P Ltd.
	2.	Balasubramanian. N, 2011, "Corporate Governance and Stewardship", Tata Mc Graw Hill.
	3.	Fernando. A. C, "Business Ethics – An Indian Perspective", 3rd Edition, Pearsons Publications.
	4.	ICSI study material - https://www.icsi.edu/academic-corner/

	1 Indian Journal of Componeta Covarnance Line 1
=	1. Indian Journal of Corporate Governance, bi-annual refereed journal
-	2. Corporate Governance: An International Review, Online ISSN:1467-
	8683 ISSN:0964-8410 Edited By: Konstantinos Stathopoulos and Till
Journal and	Talaulicar
Magazines	3. https://www.corporatecomplianceinsights.com/global-
	corporategovernance-trends-2024/
	4. https://www.sfmagazine.com/articles/2024/january/sustainability
	accounting-and-corporate-governance
	1. https://www.researchgate.net/publication/367177865_Corporate_g
	overnance_framework_in_India_An_overview
E-Resources	2. https://www.icsi.edu/media/webmodules/GOVERNANCE_RISK_
and Website	MANAGEMENT_COMPLIANCES_AND_ETHICS.pdf
	3. https://www.india.gov.in/topics/industries/corporate-governance
	4. https://open.umn.edu/opentextbooks/textbooks/124

Learning Method	Lecture met	nod using it and Artic	PPT/Blended cle discussion.	Learning/	Group	discussion/
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Focus of the	1	development,	Skill	development,	Innovations,
Course	Constitutional Rig	ghts/ Human Val	lues/ Et	hics and employa	ability

	CORE: STR	Semester – I ATEGIC HUMAN RESOURCE N	MANAGEM	ENT	,		
Semester	Course Code	Course Name	Category	L	T	P	Credits
I	25IBP1CA	STRATEGIC HUMAN RESOURCE MANAGEMENT	Core	60	_	-	4

	This course has been designed for students to learn and understand
Preamble	 the relationship between strategic human resource management and corporate strategy the importance of effective human resource strategy and how to manage
	the workforce diversity.various strategic human resource management issues.
Prerequisite	Knowledge on basic human resource management concepts and process

Course O	utcomes (Cos)	
CO Number	Course Outcomes (COs) Statement	Bloom's Taxonomy Knowledge Level
CO1	understand the importance of Strategic Human resource management in an organization.	K2
CO2	explain the concept of workforce diversity and changing employment relationship.	K2
CO3	interpret the importance of competency mapping and talent management.	К3
CO4	analyse the challenges in strategic human resource management.	K4
CO5	analyse the global factors influencing the adoption and implementation of Strategic Human Resource Management.	K4

Cos/POs	PO1	PO2	PO3	PO4	PO5
CO1	√ ·	✓	9	√ ·	✓
CO2	√	✓			1
CO3	√	√ ,	√	1	
CO4	√	√		· 1	✓
CO5	√	√	√		

25IBP1CA | CORE: STRATEGIC HUMAN RESOURCE MANAGEMENT

Syllabus

Unit	Content	Hrs	Resources
Ι	Introduction to Strategic Human Resource Management Meaning- Evolution- Need, importance and types of strategic human resource management- A shift from traditional HRM to strategic HRM- Relationship between strategic human resource management and Corporate strategy- Challenges of strategic HRM- HR architecture. Case study on HR strategy.	12	Text Book, e- Resource & Article
П	Human Resource Strategy Introduction- Components of a well-designed HR strategy- Key steps in formulating HR strategy - Strategic approach to human resources, planning, training and development, reward and compensation- Managing workforce diversity. Case study on Managing workforce diversity	12	Text Book & e- Resource
III	Competency and Potential Development HR Competencies- Competency mapping. Potential development: The concept and importance of talent management- Talent acquisition- Attracting and retaining talent- Career planning - Succession planning: Elements of succession planning- Challenges of succession planning. Case study on talent management	12	Reference Book & e- Resource & Article
IV	Strategic Human resource management issues Managing employee relations- Employee engagement- Investment in training and development- Learning organization- Skill based pay- Variable pay- HR outsourcing- Factors driving the need to outsource- Stages of outsourcing- Retrenchment and redundancy. Case study on HR outsourcing.	12	Text Book & e- Resource
V	Global dimensions: Cross cultural management- Global competitive advantage- Employer branding and employee value proposition- Benchmarking and balanced scorecard- HR audit- Global ethical environment. Case study on HR audit	12	e- Resource
	TOTAL	60	

Note: Case Studies related to the above topics to be discussed. Examined externally. (Section D : Compulsory question for case studies.)

	1.	Ananda Das Gupta, 2021, "Strategic Human Resource Management",1st edition, Taylor and Francis group, New York
Text book	2.	Charles R. Greer, 2022, "Strategic Human Resource Management",2nd edition, Pearson Education India.
Reference Books	1.	Aswathappa K, 2017, "Human Resource Management: Text and Cases", 8th edition, Tata McGraw Hill Education, New York, United States.
	2.	Gary Rees, Paul Smith, 2021, "Strategic Human Resource Management", 3rd edition, SAGE Publications Ltd, New Delhi.
	3.	Jeffrey A. Mello, 2019, "Strategic Human Resource Management",5th edition Cengage Learning, United States.
	4.	Garry Dessler & Varkey, 2009, "Human Resource Management",15th edition, Pearson, New Delhi.

	• Strategic human resource management: Employee involvement,
	diversity, and international issues by Gary C. McMahan, Myrtle P.
	Bell, Meghna Virick, Human Resource Management Review
Journal and Magazines	Volume 8, Issue 3, Autumn 1998, Pages 193-214.
	McKinsey article on Winning-with-your-talent-management-strategy
	The Power of Strategic Human Resource Management: Building a
	Thriving Workforce by Praveen Putti (Talent Acquisition Specialist)
2 1 1 Em 1 Em 1	1.

Learning Method	Lecture method using PPT, Blended learning, Gamification, Article
	discussion, Case study.

Focus of the Course	Entrepreneurial development, Skill development and employability

		SEMESTER - I					
C	ORE PRACTI	CAL: FINANCIAL MODELIN	G IN ADV	ANCI	ED E	XCE	L .
Semester	Course Code	Course Name	Category	L	Т	P	Credits
I	25CRP1CP	FINANCIAL MODELING IN ADVANCED EXCEL	CORE	-	7	48	2

	This course has bn designed for students to learn and understand
Preamble	the hands-on training in the use of advanced Excel tools
Treamble	the ability to construct and interpret financial models
	the visualize financial operations
Prerequisite	Basic understanding of MS Excel and foundational finance concepts.

CO Number	Course Outcomes (COs) Statement	Bloom's Taxonomy Knowledge Level
CO1	Apply Excel functions for financial data management and basic computations.	[K4]
CO2	Demonstrate the use of financial functions like FV, PV, NPV, IRR, and PMT in practical business scenarios.	K4
CO3	Build financial models using advanced Excel tools like Solver, Scenario Manager, and Goal Seek.	K3
CO4	Evaluate the impact of financial decisions using depreciation, loan amortization, and rate functions.	K4
CO5	Design dynamic dashboards using pivot tables, VLOOKUP, and HLOOKUP functions for business insights.	K4

Cos/POs	PO1	PO2	PO3	PO4	PO5
CO1		1			√
CO2	✓	✓	✓		· /
CO3	✓	✓	✓	✓	✓
CO4	✓	✓	40	- /	
CO5	✓	✓ .			

25CRP1CP

CORE PRACTICAL: FINANCIAL MODELING IN ADVANCED EXCEL

S.No	List of Programs
1	Program to apply what if analysis in Goal Seek, Scenario Analysis and Solver Tool.
2	Open Source Tools for the Data Management - Google Sheet, Google Forms, Open Office.Org Writer, Open Office.Org Calc
3	Calculation of the future value of a particular investment by Using Future Value (FV) function and RATE function
4	Using FVSCHEDULE function to calculate the future value with variable interest rate.
5	Calculation of the present value of an investment using Present value (PV), NPV, XNPV, IRR and MIRR function.
6	Calculation of periodical payment required to pay off of loan by Using PMT and PPMT function.
7	Create excel dash board by adding tables and Charts.
8	Creating of table and using various mathematical and statistical functions.
9	Calculation of depreciation via a straight-line method using (SLN), Written down Value Method (VDB) function.
10	Creating, formatting and Adding New Calculated Field and consolidating Pivot Table for the given data.
11	Using V lookup and H Lookup functions for the database.
12	Working Between Multiple Active Work Books in Excel.

Texk Books	1.	Michael Price, 2019, "Excel 2019", First Edition, Manish Jain for BPB Publication, New Delhi.
	2.	Wayne L Winston 2012, "Microsoft Excel 2010: Data Analysis and Business Modelling, Third Edition, Microsoft press a division of Microsoft Corporation, Washington

Learning Method	Demonstration/ Hands on Experiments/ Group Trials					
Focus of the	Skill Development/ Innovations	Employability/Entrepreneurial	Development/			

		Semester –I DSE: ENVIRONMENTAL LA	WS				
Semester	Course Code	Course Name	Category	L	Т	P	Credits
I	25CRP1DA	ENVIRONMENTAL LAWS	DSE	48	-	-	4

	This course has been designed for students to learn and understand
Preamble	• Environmental laws.
	Environmental Jurisprudence from around the world
	Recent Amendments in Environmental law.
Prerequisite	knowledge of law and constitutional provisions related to environmental protection

Course O	utcomes (Cos)	76° N
CO Number	Course Outcomes (COs) Statement	Bloom's Taxonomy Knowledge Level
CO1	Interpret Environment and pollution concepts.	К3
CO2	Extend the Water Prevention and Control of Pollution Act.	K3
CO3	Illustrate the provisions in the Air Prevention and Control of Pollution Act.	K4
CO4	Outline the knowledge in Environment Protection Act.	K4
CO5	Express various provisions under The National Green Tribunal Act, 2010.	K5

Cos/POs	PO1	PO2	PO3	PO4	PO5
CO1	✓	✓			
CO2	✓	√	4		· 🗸
CO3	V	√	√	√	✓
CO4	✓	✓	√	✓	✓
CO5	✓	√		1	./-

25CRP1DA

DSE: ENVIRONMENTAL LAWS

Unit	Content	Hrs	Resources
Ι	Concept of Environment and Pollution Meaning of Environment - Meaning of pollution-Kinds of pollution - Effects of pollution - Industrial Development and legal control-Exploitation of Environment -IPC, CRPC and Constitutional Perspectives of Environmental Laws - DPSP - Fundamental Rights and its relationship with Environment - Judicial Approach: Right to healthy Environment - Right to education - Right to Information. Case study: Fundamental Rights and its relationship with Environment.	10	Text Book, e-Resource & Article
II	The Water (Prevention and Control of Pollution) Act, 1974 Introduction - Definitions - Central and State Board for prevention and control of Water Pollution-Joint boards - Powers and Functions of Board-Prevention and Control of Water Pollution - Funds, Accounts and Audit-Penalties and Procedure. Case study: Prevention and control of Water Pollution.	10	Text Book, e-Resource & Article
III	The Air (Prevention and Control of Pollution) Act, 1981 Introduction – Definitions - Central Pollution Control Board- State Pollution Control Board – Constitution of State and Central Boards - Powers and functions of Boards - Prevention and Control of Air Pollution - Funds, Accounts and Audit - Penalties and Procedure. Case study: Prevention and Control of Air Pollution.	10	Text Book, e-Resource & Article
IV	The Environment Protection Act, 1986 Introduction - Definitions - Appointment of officers - Powers and functions - Rules to regulate Environmental Pollution - Prevention control and abatement of environmental Pollution - Cognizance of offence. Case study: Prevention and Control of Environment pollution.	9	Text Book, e-Resource & Article
V	The National Green Tribunal Act, 2010 Introduction – Definitions - Establishment of Tribunal - Composition – Qualifications - Appointment of Chairperson, Judicial Member and Expert Member - Term of office - Other conditions – Resignation - Salaries, allowances and other terms and conditions of service-Removal / Suspension of Chairperson, Judicial Member and Expert Member - Staff of Tribunal - Application or appeal to Tribunal - Procedure and powers of Tribunal - Execution of award or order or decision of Tribunal - Penalty for failure to comply with orders of Tribunal. Case study: Execution of award or decision of Tribunal.	9	Text Book, e-Resource & Article
	Total	48	

Note: Case Studies related to the above topics to be discussed. Examined externally (Section D : Compulsory question for case studies.)

Text book	1.	Tripathi S.C, 2019, "Environmental Law", 7th Edition, Central Law Publications, Allahabad.
	2.	Economic and Labour Law - ICSI Material.
Reference Books	1.	Paramjit S. Jaswal, Nishtha Jaswal, Vibhuti Jaswal , 2022, "Environmental Law", 5th Edition, Allahabad Law Agency, Allahabad .
	2.	Gurdip Singh, 2016, "Environmental Law", 2nd Edition, Eastern Book Company, Karnataka.
	3.	Justice DoabiaT.S.,2017,"Environmental and Pollution Laws in India", 3rd Edition, LexisNexis Publication, Haryana.
T 11	4.	Aruna Venkat, 2011, "Environmental law and Policy", Latest Edition, PHI Learning Private Ltd, New Delhi.

Journal and Magazines	 Standford-environmental-law-journal-"Justice Gorsuch and the Future of Environmental Law", Volume-43, Issue-1, Page-49 Environmental Law: A Legal Research Guide by Christopher C. Dykes & Daniel G. Donahue Call Number: KF241.E58 D95 2018 Publication Date: 2018. Journal of Environmental Law, Journal of Environmental Law, Volume 35, Issue 3, November 2023, Pages 331–351,
E-Resources and Website	 How Much Should the Polluter Pay? Indian Courts and the Valuation of Environmental Damage Journal of Environmental Law Oxford Academic (oup.com) https://libguides.law.ucla.edu/environmental Environmental: Law360: Legal News & Analysis

Learning Method	Lecture method using PPT, Blended learning, Gamification, Field Trips and Nature Walks
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Focus of the Course	Skill Development/ Employability/ Social Awareness/ Environment Entrepreneurial Development/ Constitutional Rights/ Human Values/ Ethics
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	DS	Semester – I E : INTELLECTUAL PROPERTY	RIGHTS				
Semester	Course Code	Course Name	Category	L	Т	P	Credits
I	25CRP1DB	INTELLECTUAL PROPERTY RIGHTS	DSE	48	-	-	4

*	This course has been designed for students to learn and understand
Preamble	The Laws relating to Intellectual Property Rights
	Patent Law and Procedures.
	Trademarks and Copyrights.
Prerequisite	Basic understanding of legal principles and constitutional rights

Course O	atcomes (Cos)	
CO Number	Course Outcomes (COs) Statement	Bloom's Taxonomy Knowledge Level
CO1	Understand the concept of IPR.	K4
CO2	Acquire the knowledge on Patent law	K4
CO3	Examine the law relating to trademarks & copy rights.	K5
CO4	Summarize the Industrial designs and Geographical Indications.	K5
CO5	Outline the Commercializing Intellectual Property Rights	K5

apping witl	n Program Outo	omes:	UU L		
Cos/POs	PO1	PO2	PO3	PO4	PO5
CO1	√	✓	✓	The second	√.
CO2	✓		717 78 78 78 78	✓	8 - H
CO3	✓	✓	1	= u × =	✓
CO4		✓	✓	1	✓
CO5	✓	✓		✓	*

25CRP1DB

DSE: INTELLECTUAL PROPERTY RIGHTS

Unit	Content	Hrs	Resources
Ι	Introduction to IPR Concept of Property - Theories of Property - Intellectual property - Meaning, Relevance, Business Impact, Protection of Intellectual Property - Theories of IPR - Intellectual Property Rights as Human Right - Protection of IPR - IPR & WTO agreement - Determining Financial Value of Intellectual Property Rights - Intellectual Property Rights in the Cyber World. Case Study: IPR in Cyber world.	. 9	Text book & E-resources
II	Patent Law Introduction to Patent Law - Paris Convention - Berne convention - Concept of Patent, Product, Process Patents & Terminology - The Patents Act, 1970 - Patent Amendment Rules 2016 & 2017 - Patentable Subject Matter - Duration of Patents-Elements of Patentability- Novelty and Non-Obviousness - Procedure for Filing of Patent Application - Types of Applications - Procedure and Revocation. Case Study: Duration of Patents.	9	Text book & E-resources
Ш	Trademarks and Copyrights Introduction to Trademarks - Definition and concept of Trademarks - Kinds- Indian Trademarks Law - Non-Registrable Trademarks - Procedure for Registration. Copyrights - Introduction - Nature - Indian Copyright Law - The Copyright Act, 1957 - Copyright works - Author & Ownership - Rights Conferred by Copyright - Copyright pertaining to Software & Internet and other Digital media - Remedies. Case study: Author and Ownership.	10	Text book & E-resources
IV	Industrial Designs and Geographical Indications Concept of Design - Procedure for Registration of Designs - Classification of Designs - Provisions of Copyright in designs - Penalties. Geographical Indications - Introduction - Features - Definitions - Goods - Registration Procedures - People entitled for registration - Offences and Penalties. Case Study: Copy Right in Designs	10	Text book & E-resources
V	Commercializing Intellectual Property Rights Competition and Confidentiality Issues, Antitrust Laws - Assignment of Intellectual Property Rights - Technology Transfer Agreements - Intellectual Property Issues in the Sale of Business - Legal Auditing of Intellectual Property - Due Diligence of Intellectual Property Rights in a Corporate Transaction - Management and Valuation of Intellectual Property. Case study: Assignment of Intellectual Property Rights.	10	Text book & E -resources
	Total	48	V

Note: Case Studies related to the above topics to be discussed. Examined externally (Section D : Compulsory question for case studies.)

Text book	1.	ICSI - Study Material
		Waderhra. B.L, Lexis, 2016, "Law relating to Intellectual Property
	2.	Rights", Nexis Publication
Reference	1	Srinivasulu. N.S, Lexis, 2023, "Law relating to Intellectual Property
Books	1.	Rights", Nexis Publication
	2	Srinivasulu. N.S, Lexis, 2023, "Law relating to Intellectual Property
	2.	Rights", Nexis Publication
9	2	Neeraj Pandey, Khushdeep Dharni, 2014, "Intellectual Property Rights",
	3.	PHI Publications.
	1	Ahuja. V.K, 2015, "Intellectual Property Rights in India", Lexis Nexis
	4.	Publication.

	1.International Review of Intellectual property and Competition Law
)5	2. Indian Journal of Intellectual Property Law
Journal and	3. Journal of Intellectual Property Rights (JIPR), CSIR Publication
Magazines	4 The Journal of World Intellectual Property Rights
	1. http://op.niscair.res.in/index.php/JIPR/article/view/6774
260	2.https://www.inderscience.com/info/inarticletoc.php?jcode=ijipm&y
E-Resources	ear=2024&vol=14&issue=2
and Website	3.https://ijipl.nalsar.ac.in/wp-content/uploads/2023/08/1MZA.pdf
en villa	4. https://onlinelibrary.wiley.com/journal/17471796

Learning	Lecture method using PPT, Peer group learning, Article discussion,
Method	Assignment, Seminar
magnetic control of the second	
	Skill Development Entrepreneurial Development Employability
Focus of the	Skill Development, Entrepreneurial Development, Employability Innovations, Intellectual Property Rights and Social Awareness,

Course

Environment

	DS	Semester – I SE : FINANCIAL MARKETS AND !	SERVICES				
Semester	Course Code	Course Name	Category	L	Т	P	Credits
I	25CMP1DB	FINANCIAL MARKETS AND SERVICES	DSE	48	-	-	4

	This course has been designed for students to learn and understand
Preamble	 the Intricacies of Indian financial system for better financial decision making functioning of various segments of the financial markets
4	various instruments traded in the financial markets
Prerequisite	Knowledge on Indian Financial System

CO CO Number	course Outcomes (COs) Statement	Bloom's Taxonomy Knowledge Leve	
CO1	Understand the financial system in India.	K2	
CO2	Describe various concepts of money markets.	. K2	
CO3	Analyse the activities undertaken in stock exchange and SEBI Guidelines	K4	
CO4	CO4 Interpret various innovative financial services and instruments		
CO5	Evaluate the performance of mutual funds and venture capital.	K4	

Cos/POs	PO1	PO2	PO3	PO4	PO5
CO1	✓	√	✓	√	✓
CO2	✓	,	4 4		
CO3	✓	✓	/	· · · · · · · · · · · · · · · · · · ·	✓
CO4	✓			✓	
CO5	✓	✓	/		

25CMP1DB DSE: FINANCIAL MARKETS AND SERVICES

Unit	Content	Hrs	Resources
Ι	Financial System in India Functions of Financial system- Financial concepts Financial assets- Financial Intermediaries-Financial markets- Foreign Exchange Market- Financial instruments - Development of financial system in India - Financial system and Economic Development. Case Study on Indian Financial System.	10	Text Book
II	Money Market Definition – Money market Vs. Capital Market – Features, Types- Importance & Composition of Money market – Call money market – Treasury bill markets – commercial papers – Certificates of Deposits-Deficiencies of Indian money market. Case Study on Money Market Operations.	10	Reference Book
III	Capital Market New Issue Market – Distinction between new issue market and Stock Exchange Functions of New Issue Market – Methods of Floating New Issues – Guidelines for new issue market- Instruments of Issue – Players in the New Issue Market. Secondary Market: Introduction – Functions of Stock Exchanges – Listing of Securities – Listing procedure – Registration of stock Brokers- Functions- Kinds of brokers- Methods of trading in stock exchange. Online Trading-BSE-BOLT system-BSE and NSE - OTCEI. Case Study on Capital Market Operations	10	Text Book
IV	Merchant Banking and Depositories Merchant banking in India - Merchant Banking Services - Guidelines (SEBI) for merchant bankers. Depository Meaning- Objectives - Functions of Depository - SEBI (Depositories and Participants) Regulations Act 1996 - National Securities Depository Limited (NSDL) - Central Depository Services Limited (CDSL) - Custodial Services. Case Study on Indian Merchant Banking System.	8	Reference Book
V	Mutual Fund, Venture Capital and Credit Rating Services Mutual Funds - Classification and types of Mutual Funds - Advantages and Limitations of Mutual Funds -Evaluation of Mutual Fund performance - Guidelines for Mutual Funds - SEBI (Mutual Funds) Regulation. Venture Capital Financing: Definition - Venture capital Financing Vs. Conventional Financing - Characteristics of Venture capital - Stages of Venture Capital Financing. Credit Rating Agencies: Process of Credit Rating - Advantages and Limitations of Credit Rating - Credit Rating Agencies in India. Case Study on Operations of Mutual Funds.	10	Text Book/E- Resources
	Total	48	

Note: Case Studies related to the above topics to be discussed. Examined externally. (Section D: Compulsory question for case studies.)

Text book	1.	E.Gordon , K. Natarajan, 2020, "Financial Markets and Services", Himalaya Publishing House Pvt Ltd , Mumbai
2	2.	
Reference Books	1.	N.K Gupta, Monika Chopra, 2021, "Financial Market Institutions and Services", Himalaya Publishing House Pvt Ltd, New Delhi.
	2.	Shashi K Gupta, Nisha Aggarwal and Neeti Gupta, 2017, "Financial Institutions and Markets", Kalyani Publishers, New Delhi
	3.	L.M Bhole, 2015," Financial Institutions and Markets", Mcgraw Hill education.
4 F	4.	Dr.L. Natarajan, 2016, "Financial Markets and Services", Margham publications, Chennai

Journal and	Journal of Finance, Review of Financial Studies, The Financial Times
Magazines	and Outlook money
E-Resources and	Financial Markets and Services Notes, PDF (geektonight.com)
Website	Art VP more VP N

Chalk and Talk/Assignment/Seminar	
	Chalk and Talk/Assignment/Seminar

Focus of the Course	Skill Development, Employability and Entrepreneurial Development
	Learning and A Commission of the Commission of t